



## Demand continues to increase

#### Second quarter 2021

- Net sales amounted to MSEK 160.0 (120.4), up 32.9%
- Organic growth of 21.1%
- Adjusted EBITA amounted to MSEK 22.9 (16.7), up 37.1%
- EBITA amounted to MSEK 21.2 (16.3), up 30.1%
- Net profit for the period amounted to MSEK 13.3 (12.5) and earnings per share before dilution for the period were SEK 0.62 (0.58)
- Operating cash flow amounted to MSEK 17.8 (29.2)

#### Significant events during the quarter

- New CEO of Wall&decò: Christian Tomadini
- Launch of Boråstapeter's digital flagship store, with its own e-commerce

"In the second quarter, we delivered yet another strong operating result. A performance supported by healthy revenue growth, and an increased share of premium sales – perfectly in line with Embellence Group's long-term strategy"

#### Olle Svensk CEO Embellence Group AB

| MSEK  | Apr–Jun<br>2021 | Apr–Jun<br>2020   | Jan–Jun<br>2021 | Jan–Jun<br>2020   | R12<br>July 2020–<br>June 2021 | Full-year<br>2020 |
|---|-----------------|-------------------|-----------------|-------------------|--------------------------------|-------------------|
| Group   |                 |                   |                 |                   |                                |                   |
| Net sales   | 160.0           | 120.4             | 337.4           | 273.0             | 634.3                          | 569.9             |
| EBITA   | 21.2            | 16.3              | 44.2            | 29.0              | 86.4                           | 71.1              |
| Adjusted EBITA <sup>1)</sup>                            | 22.9            | 16.7              | 51.1            | 31.1              | 102.5                          | 82.4              |
| Profit before tax                                       | 17.1            | 16.0              | 37.0            | 26.3              | 68.3                           | 57.6              |
| Net profit for the period                               | 13.3            | 12.5              | 28.7            | 20.5              | 51.4                           | 43.1              |
| Operating cash flow                                     | 17.8            | 29.2              | 30.7            | 28.7              | 69.1                           | 67.1              |
| EBITA margin, %   | 13.3%           | 13.5%             | 13.1%           | 10.6%             | 13.6%                          | 12.5%             |
| Adjusted EBITA margin, %                                | 14.3%           | 13.9%             | 15.1%           | 11.4%             | 16.2%                          | 14.5%             |
| Net debt  | 118.5           | N/M <sup>2)</sup> | 118.5           | N/M <sup>2)</sup> | 159.4                          | 101.3             |
| Net debt/EBITDA   | 1.1             | N/M <sup>2)</sup> | 1.1             | N/M <sup>2)</sup> | 1.5                            | 1.1               |
| Equity ratio, %   | 43.6%           | 48.7%             | 43.6%           | 48.7%             | 43.6%                          | 41.3%             |
| Earnings per share for the period before dilution (SEK) | 0.62            | 0.58              | 1.34            | 0.96              | 2.40                           | 2.02              |
| Earnings per share for the period after dilution (SEK)  | 0.61            | 0.58              | 1.32            | 0.96              | N/M <sup>2)</sup>              | 2.02              |
| No. of employees  | 211             | 202               | 211             | 202               | 211                            | 200               |

<sup>1)</sup> Excluding listing and restructuring costs of MSEK 1.7 during the second quarter of 2021.

<sup>2)</sup> Not meaningful

## Strong growth, improved product mix and increased investments in digitalization

Like in the first quarter of 2021, the second quarter was characterized by strong profitable growth for Embellence Group despite challenges in the logistics chain and the supply of raw material. Thanks to a dedicated and professional effort by all our employees in Sweden, Italy, Norway, and the UK, we are continuing our journey toward doubling sales by 2025.

We are pleased to report growth of 32.9%, and that the share of premium sales reached 58% in the second quarter. This is, of course, against the weak comparison figures from 2020, when the pandemic struck several of our key European markets such as Italy, the UK, France, and Germany. But even in comparison with more normal years, growth has been strong. Compared with the corresponding period from 2019, it totals to 15,9%.

The first two quarters of 2020 were weak, and heavily impacted by the pandemic. Demand gradually recovered in the second half of the year, and this should be considered as we enter the second half – we are coming up against stronger comparison figures.

#### Pappelina a part of Embellence Group

The integration of Pappelina, which was acquired in January, is proceeding according to plan. We are working to add value and experience in areas such as purchasing, goods supply and sustainability. Pappelina's sales and earnings in the second quarter were excellent, and we now invest in employees and marketing to drive growth and establish the brand across the globe.

#### Growing interest in interior decoration

During the pandemic, we gradually noted growing interest in interior decoration and increased demand for premium products. We see no signs of this trend abating, even though minor seasonal variations usually emerge during the year. Long term, we feel comfortable that demand for premium interior decoration will remain healthy. The driving factors include larger numbers of people working from home, and lately an increased investments office environments to create a warmer and more homelike atmosphere when personnel are on site.

#### New CEO for Wall&decò

On 2 May, Christian Tomadini took office as CEO for our Italian brand house, Wall&decò. Christian has solid experience in exclusive, international interior decoration companies. During the quarter, we began once again to deliver to the hospitality segment in Italy, Germany, and France. A certain amount of caution can still be noted in this market segment, but we feel cautiously optimistic after a long period of low activity.

#### Challenges in logistics and goods supply

Like most other companies, Embellence Group was affected by the combination of rapid recovery after the pandemic, Brexit and under capacity in the logistics chain. For example, it has become more difficult and more expensive to ship goods in and out of the UK, even if we believe that the situation is under control now that we have established new processes. As regards goods supply, we have been hit with cost increases on certain input materials. To protect our margins, we have implemented price increases during the year and will make additional adjustments during the second half of the year.

#### Expanded investments in digitalization

During the first half of the year, and especially in the second quarter, we have accelerated our investments in digitalizing Embellence Group. This encompasses sales tools and production, but above all, new updated web platforms for Cole&Son, Perswall and Boråstapeter. During the first half of the year, digital investments accounted for nearly 50% of our total investments, compared to approx. 30% in 2020.

### Fragmented market where we can take a leading position

The global wallpaper market and interior decoration market is fragmented and we see many opportunities for establishing a leading position. We will continue to grow in the premium segment, which offers better margins and higher expected market growth. We will also further supplement the portfolio through acquisitions, thereby facilitating geographic expansion and an expanded product range, for example, in fabrics.

Olle Svensk, CEO Embellence Group AB

INTERIM REPORT APRIL-JUNE Q2 2021

## Our business model

We believe in building strong, well-defined premium brands with distinct positions that are recognized by consumers, designers and architects worldwide. Each with their own unique story and offering.

We aim to ensure that each brand is present where its core consumers expect it to be. We achieve this by applying selective distribution strategies per brand that are supplemented with own e-commerce sales.

#### Focus on Premium

We design, manufacture, market and sell wallpaper, textiles, and rugs, especially focusing on the premium segment. Gross margins at Group level are at about 52–56%, while in the premium segment they are 60–70%.

Annual market growth in premium is deemed to be between 5 and 8%, and we intend to systematically increase our market shares through organic growth supplemented with add-on acquisitions.

#### **Decentralized organization**

We believe that a decentralized organization supplemented with carefully considered synergies offers the best balance between entrepreneurship and agility, as well as cost benefits and capital expenditures.

#### Our financial goals

Net sales growth

Embellence aims to reach net sales of SEK 1.2bn by 2025. This corresponds to more than double 2020 net sales. This will be reached by organic growth and add-on acquisitions.

#### Operating margin

Long-term target is to achieve an EBITA margin of at least 15% over a business cycle.

#### Leverage

The company's interest-bearing net debt should not exceed 2.5 times EBITDA, although a temporary increase may occur in connection with acquisitions.

#### Dividend policy

Embellence Group's goal is to pay dividends of 30 to 50% of the profit for the period. When deciding on dividends, the company's financial position, cash flow and future prospects must be taken into account.

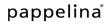
#### Our fantastic brand portfolio







PERSWALL



Net sales

H1 2021, MSEK

337.4

Adjusted EBITA margin, H1 2021

15.1%

Share of

Premium, H1 2021

54%

## Group performance second quarter 2021

#### Net sales and earnings

Net sales amounted to MSEK 160.0 (120.4), up 32.9% compared with the year-earlier period. The main factors contributing to the increase were organic growth (21.1%) and the acquisition of Pappelina AB (13.5%). The somewhat lower sales compared with the first quarter is attributable primarily to seasonal variations, where the second and third quarters are usually lower than in the first and fourth quarters.

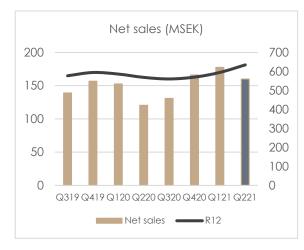
Adjusted EBITA amounted to MSEK 22.9 (16.7), an increase that was driven primarily by growth in sales but also by a higher share of premium sales. Profit for the quarter was charged with listing and restructuring costs, which totalled MSEK 1.7 (0.4).

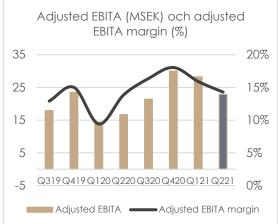
Net profit for the period amounted to MSEK 13.3 (12.5), resulting in earnings per share before dilution of SEK 0.62 (0.58). The change in net profit is due primarily to listing and a decline in net financial items compared with the year-earlier period.

#### Net sales per segment

| Net sales per segment | Apr–Jun | Apr–Jun | Jan–Jun | Jan–Jun | R12<br>July 2020– | Full-year |
|-----------------------|---------|---------|---------|---------|-------------------|-----------|
| MSEK                  | 2021    | 2020    | 2021    | 2020    | June 2021         | 2020      |
| Nordics               | 75.4    | 63.9    | 173.7   | 148.4   | 331.4             | 306.1     |
| of which premium      | 29%     | 21%     | 29%     | 21%     | 26%               | 22%       |
| Europe                | 65.1    | 45.4    | 126.6   | 100.3   | 235.8             | 209.6     |
| of which premium      | 82%     | 84%     | 82%     | 83%     | 81%               | 81%       |
| Rest of World         | 19.5    | 11.1    | 37.1    | 24.3    | 67.1              | 54.2      |
| of which premium      | 84%     | 72%     | 86%     | 78%     | 82%               | 78%       |
| Total                 | 160.0   | 120.4   | 337.4   | 273.0   | 634.3             | 569.9     |

| Adjusted EBITA per segment |                 |                 |                 |                 | R12                     |                   |
|----------------------------|-----------------|-----------------|-----------------|-----------------|-------------------------|-------------------|
| MSEK                       | Apr–Jun<br>2021 | Apr–Jun<br>2020 | Jan–Jun<br>2021 | Jan–Jun<br>2020 | July 2020–<br>June 2021 | Full-year<br>2020 |
| Nordics                    | 9.5             | 12.8            | 26.3            | 20.7            | 52.2                    | 46.6              |
| Europe                     | 11.5            | 2.6             | 20.9            | 7.8             | 40.9                    | 27.8              |
| Rest of World              | 1.9             | 1.3             | 3.9             | 2.6             | 9.4                     | 8.0               |
| Total                      | 22.9            | 16.7            | 51.1            | 31.1            | 102.5                   | 82.4              |





#### Net financial items

Net financial items for the quarter were MSEK -2.2 (-0.1). The decrease compared to the year-earlier period is due to exchange rate effects related to short term financial debts.

#### Cash flow

Cash flow from operating activities for the quarter amounted to MSEK 17.8 (29.2). Operating cash flow was negatively impacted by payment of the temporary tax payment respite that was obtained in Q2 2020 owing to COVID-19.

Cash flow from investing activities for the quarter totalled MSEK -12.5 (-2.6) and pertained primarily to payments of MSEK 8.2 relating to the acquisition of Pappelina.

Cash flow from financing activities for the quarter amounted to MSEK 4.7 (-16.5), with the change compared with the year-earlier period due to increased use of the overdraft facilities.

Cash flow for the period amounted to MSEK 10.0 (10.1).

#### Investments and divestments

The company's investments in tangible and intangible assets amounted to MSEK 4.3 (2.9).

The final payment of MSEK 8.2 for Pappelina AB was also made in the quarter. Read more in Note 2 on page 22.

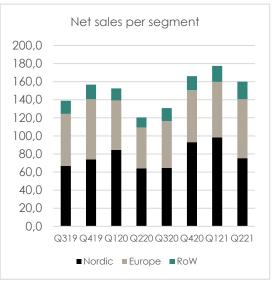
#### **Financial position**

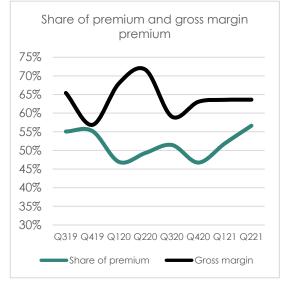
The company's total assets amounted to MSEK 589.8 at the end of the quarter, compared with MSEK 513.1 in the 2020 annual report. The equity ratio amounted to 43.6% (41.3) and cash and cash equivalents at the end of the quarter to MSEK 83.4 (49.0).

The company's net debt amounted to MSEK 118.5 at the end of the quarter, compared with MSEK 101.3 at the end of 2020. The change in net debt is due primarily to increased used of the overdraft facility in conjunction with the acquisition of Pappelina. The debt/equity ratio (net debt/EBITDA) amounted to 1.1 times (1.1) at the end of the quarter.

#### Net sales trend

| MSEK           | Q2    |
|----------------|-------|
| Net sales 2020 | 120.4 |
| Acquisitions   | 16.2  |
| Organic growth | 25.4  |
| Currency       | -2.1  |
| Net sales 2021 | 160.0 |
|                |       |





| MSEK                                | Apr–Jun<br>2021 | Apr–Jun<br>2020 | Jan–Jun<br>2021 | Jan–Jun<br>2020 | R12<br>July 2020–<br>June 2021 | Full-year<br>2020 |
|-------------------------------------|-----------------|-----------------|-----------------|-----------------|--------------------------------|-------------------|
| Cash flow from operating activities | 17.8            | 29.2            | 30.7            | 28.7            | 69.0                           | 67.0              |
| Cash flow from investing activities | -12.5           | -2.6            | -42.1           | -10.0           | -49.5                          | -17.4             |
| Cash flow from financing activities | 4.7             | -16.5           | 44.5            | -17.1           | 28.6                           | -33.0             |
| Cash flow for the period            | 10.0            | 10.1            | 33.1            | 1.6             | 48.1                           | 16.6              |

## NORDICS: Growth and digitalization

#### Net sales and earnings

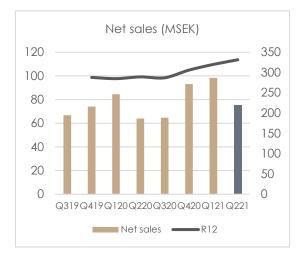
Net sales in the Nordics amounted to MSEK 75.4 (63.9), up 18% compared with the year-earlier period. The increase in sales is attributable to organic growth and the acquisition of Pappelina AB.

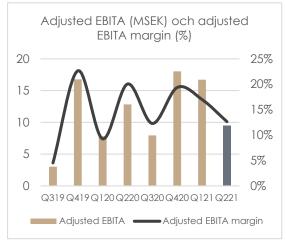
Adjusted EBITA amounted to MSEK 9.5 (12.8), a decrease attributable to the normalisation of operating expenses. The cost base in the yearearlier period was lower as a result of COVID-19 relief. In the second quarter, we also noted some price increases on input materials. In addition, we also increased our investments in digitalisation in Nordics, which required resources.

The share of premium for the quarter totalled 29%, compared with 21% in the year-earlier period.

#### Performance measures

| MSEK                  | Apr–Jun<br>2021 | Apr–Jun<br>2020 | Jan-Jun<br>2021 | Jan-Jun<br>2020 | R12<br>July 2020–<br>June 2021 | Full-year<br>2020 |
|-----------------------|-----------------|-----------------|-----------------|-----------------|--------------------------------|-------------------|
| Nordics               |                 |                 |                 |                 |                                |                   |
| Net sales             | 75.4            | 63.9            | 173.7           | 148.4           | 331.4                          | 306.1             |
| Adjusted EBITA        | 9.5             | 12.8            | 26.3            | 20.7            | 52.2                           | 46.6              |
| Adjusted EBITA margin | 13%             | 20%             | 15%             | 14%             | 16%                            | 15%               |
| Share of premium      | 29%             | 21%             | 28%             | 21%             | 26%                            | 22%               |







**D10** 

% of total sales

47%

## EUROPE: Robust, profitable growth, a 43% increase in net sales

#### Net sales and earnings

Net sales in Europe amounted to MSEK 65.1 (45.4), up 43.4% compared with the year-earlier period, which was, however, negatively impacted by the ongoing pandemic.

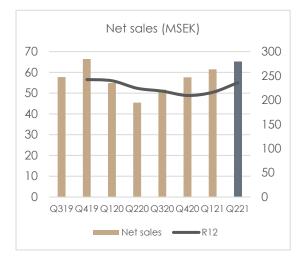
The main factors contributing to the increase were a general recovery after the downturn in 2020 and the add-on acquisition of Pappelina AB.

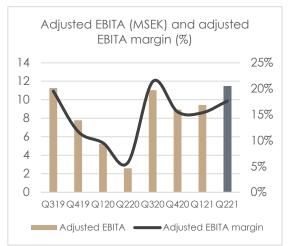
Adjusted EBITA amounted to MSEK 11.5 (2.6), an increase that was primarily driven by higher sales.

The share of premium for the quarter totalled 82%, compared with 83% in the year-earlier period.

#### Performance measures

| MSEK                  | Apr–Jun<br>2021 | Apr–Jun<br>2020 | Jan–Jun<br>2021 | Jan-Jun<br>2020 | R12<br>July 2020–<br>June 2021 | Full-year<br>2020 |
|-----------------------|-----------------|-----------------|-----------------|-----------------|--------------------------------|-------------------|
| EUROPE:               |                 |                 |                 |                 |                                |                   |
| Net sales             | 65.1            | 45.4            | 126.6           | 100.3           | 235.8                          | 209.6             |
| Adjusted EBITA        | 11.5            | 2.6             | 20.9            | 7.8             | 40.9                           | 27.8              |
| Adjusted EBITA margin | 18%             | 6%              | 17%             | 8%              | 17%                            | 13%               |
| Share of premium      | 82%             | 83%             | 82%             | 82%             | 81%                            | 81%               |





41%

Share of premium

82%

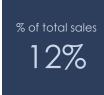
## REST OF WORLD: Increased demand in the US and in hospitality\* yields strong growth

#### Net sales and earnings

Net sales in the Rest of World amounted to MSEK 19.5 (11.1), up 75.7% compared with the year-earlier period. A general recovery after weak markets in 2020 lies behind this trend. Additionally, increased demand – primarily in the US and in hospitality – has been noted. We are also seeing positive effects as a result of the add-on acquisition of Pappelina AB.

Adjusted EBITA amounted to MSEK 1.9 (1.3), an increase that was primarily driven by higher sales and the add-on acquisition.

The share of premium for the first quarter was 84% as against 72% the preceding year. The increase in premium sales was driven primarily by the add-on acquisition.

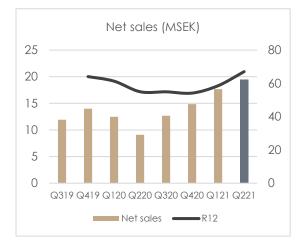


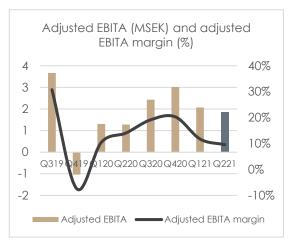
Share of premium

\* Comprises hotels, restaurants and cafés

#### Performance measures

| MSEK                  | Apr–Jun<br>2021 | Apr–Jun<br>2020 | Jan–Jun<br>2021 | Jan-Jun<br>2020 | R12<br>July 2020–<br>June 2021 | Full-year 2020 |
|-----------------------|-----------------|-----------------|-----------------|-----------------|--------------------------------|----------------|
| REST OF WORLD:        |                 |                 |                 |                 |                                |                |
| Net sales             | 19.5            | 11.1            | 37.1            | 24.3            | 67.1                           | 54.2           |
| Adjusted EBITA        | 1.9             | 1.3             | 3.9             | 2.6             | 9.4                            | 8.0            |
| Adjusted EBITA margin | 10%             | 12%             | 11%             | 11%             | 14%                            | 15%            |
| Share of premium      | 84%             | 72%             | 86%             | 78%             | 82%                            | 77%            |





OTHER GROUP AND PARENT COMPANY

## Other Group

#### Organisation

The number of FTEs on 30 June 2021 was 211 (202), of whom 104 (98) were women and 107 (104) men.

#### **Related-party transactions**

No related-party transactions took place.

#### **Risks and uncertainties**

Embellence Group works continuously to identify and manage the risks associated with the Group's operations. The company has a wellfunctioning risk-management process in place whereby risks are consolidated, reported and monitored by Group management. For a complete description of the risks impacting the company, refer to Note 1 of the 2020 Annual Report.

#### Seasonal variations

Some seasonal variations arise, with the first and fourth quarters normally tending to be slightly stronger.

#### Accounting policies

This interim report has been prepared in accordance with IAS 34 Interim Financial Reporting. For the Parent Company, recommendation RFR 2 Financial Reporting for Legal Entities of the Swedish Financial Reporting Board was applied to the preparation of this interim report. Accounting policies and the basis of calculations are the same as the policies applied in the company's most recent annual report. The following assessment has been made regarding financial assets and liabilities: that the carrying amount is a good approximation of fair value.

#### Significant events during the quarter

- New CEO of Wall&decò: Christian Tomadini
- Launch of Boråstapeter's digital flagship store, with its own e-commerce

#### Significant events after the end of the quarter

• There were no significant events after the end of the quarter.

#### Audit

This report has not been audited.

## Parent Company

#### Second quarter 2021

The Parent Company's net sales amounted to MSEK 2.9 (1.9). Net loss for the period amounted to MSEK -3.1 (-2.6). Earnings were negatively impacted by non-recurring costs of MSEK -1.2 associated with the listing of Embellence Group.

## Shares and owners

Embellence Group's share capital amounted to MSEK 53.5, distributed among 21,400,000 shares, each with a quota value of SEK 2.5. All shares carry the same voting rights and equal rights to dividends. The largest owner on the same date was WA WallVision AB, which holds 52.8% of the number of shares and votes in Embellence Group.

#### The largest owners on 30 June 2021

|                                | No. of shares | Share of capital and votes, % |
|--------------------------------|---------------|-------------------------------|
| WA WallVision AB               | 11,304,263    | 52.8                          |
| FE Småbolags Sverige           | 641,247       | 3.0                           |
| Strand Småbolagsfond           | 567,000       | 2.7                           |
| Taaleri Nordic Micro           | 498,239       | 2.3                           |
| Novobis AB                     | 490,239       | 2.3                           |
| Nordnet Pensionsförsäkring AB  | 461,977       | 2.2                           |
| Priornilsson Idea              | 405,385       | 1.9                           |
| SEB AB Luxenburg Branch        | 403,369       | 1.9                           |
| Handelsbanken MicroCap Sverige | 350,000       | 1.6                           |
| The Northern Trust Company     | 321,066       | 1.5                           |
| Total, ten largest owners      | 15,442,979    | 72.2                          |
| Other shareholders             | 5,957,021     | 27.8                          |
| Total                          | 21,400,000    | 100                           |

#### Incentive programme

Embellence Group has an incentive programme in the form of a warrants programme for the Board of Directors and senior executives. Additional information about the programme can be found in Note 29 of the company's 2020 Annual Report.

#### Information about Nasdaq First North Premier Growth Market

Nasdaq First North Premier Growth Market ("First North") is an alternative marketplace operated by Nasdaq Stockholm. It does not have the same legal status as a regulated market. Companies on Nasdaq First are governed by First North's Premier Growth Market's Rulebook and not by the legal requirements placed on trading on a regulated market. An investment in a company traded on First North is riskier than a corresponding investment in a company in a regulated market. Companies must apply to the exchange and be approved before trading on First North can commence. A certified advisor guides the company through the listing process and oversees the company's continuous compliance with First North's standards.

FNCA Sweden AB is Embellence Group's certified advisor that can be contacted on: info@fnca.se or +46 8 52 80 03 99.

SIGNATURES

## Signatures and assurance

The undersigned assure that the interim report provides a fair review of the Parent Company and the Group's operations, financial position and earnings and describes the material risks and uncertainties faced by the Parent Company and the companies included in the Group.

#### Borås, 23 August 2021

Morten Falkenberg Chairman Olle Svensk CEO Mattias Letmark

Henrik Nyqvist

Paul Steene

Christina Ståhl

# Condensed consolidated income statement

|  | April- | -June | Janua  | Full year |        |
|--|--------|-------|--------|-----------|--------|
| MSEK   | 2021   | 2020  | 2021   | 2020      | 2020   |
| Net sales  | 160.0  | 120.4 | 337.4  | 273.0     | 569.9  |
| Cost of goods sold   | -70.0  | -54.6 | -152.0 | -123.8    | -257.9 |
| Gross profit   | 90.0   | 65.8  | 185.4  | 149.2     | 312.0  |
| Selling and administrative expenses                                  | -70.9  | -55.7 | -145.5 | -126.5    | -248.1 |
| Other operating income   | 1.2    | 4.9   | 1.7    | 4.4       | 4.0    |
| Other operating expenses   | -1.0   | 0.0   | -1.2   | -0.5      | -1.9   |
| Operating profit   | 19.3   | 15.0  | 40.4   | 26.6      | 66.0   |
| Financial income   | 0.5    | 1.0   | 0.7    | 1.4       | 2.4    |
| Financial expenses   | -2.7   | -1.1  | -4.1   | -2.8      | -6.1   |
| Profit before tax  | 17.1   | 14.9  | 37.0   | 25.2      | 62.3   |
| Ταχ  | -3.8   | -3.5  | -8.3   | -5.8      | -14.4  |
| Profit from continuing operations                                    | 13.3   | 11.4  | 28.7   | 19.4      | 47.9   |
| Profit from discontinued operations                                  | 0.0    | 1.1   | 0.0    | 1.1       | -4.8   |
| Net profit for the period  | 13.3   | 12.5  | 28.7   | 20.5      | 43.1   |
| Earnings per share for the period before dilution <sup>1)</sup>      |        |       |        |           |        |
| (SEK)  | 0.62   | 0.58  | 1.34   | 0.96      | 2.02   |
| Earnings per share for the period after dilution <sup>1)</sup> (SEK) | 0.61   | 0.58  | 1.32   | 0.96      | 2.02   |
| Other comprehensive income   |        |       |        |           |        |
| Actuarial gains and losses after tax                                 | 0.0    | 0.0   | 0.0    | 0.0       | -0.1   |
| Translation differences  | -3.4   | -14.8 | 7.5    | -7.8      | -14.6  |
| Total other comprehensive income                                     | -3.4   | -14.8 | 7.5    | -7.8      | -14.7  |
| Comprehensive income for the period                                  | 9.9    | -2.3  | 36.2   | 12.7      | 28.4   |

<sup>1)</sup> Refer to Note 1 on page 21.

# Condensed consolidated balance sheet

|  | Janua | January–June |       |  |
|--|-------|--------------|-------|--|
| MSEK                                   | 2021  | 2020         | 2020  |  |
| ASSETS                                 |       |              |       |  |
| Intangible non-current assets          | 206.8 | 173.5        | 167.9 |  |
| Tangible non-current assets            | 67.0  | 59.9         | 65.4  |  |
| Right-of-use assets                    | 44.5  | 23.7         | 33.1  |  |
| Deferred tax assets                    | 4.7   | 0.2          | 4.7   |  |
| Financial non-current assets           | 0.8   | 0.2          | 0.5   |  |
| Total non-current assets               | 323.8 | 257.5        | 271.6 |  |
| Inventories                            | 86.6  | 93.0         | 85.2  |  |
| Accounts receivable                    | 75.7  | 67.1         | 83.9  |  |
| Receivables from controlling companies | 0.0   | 40.0         | 0.0   |  |
| Current tax assets                     | 0.4   | 1.3          | 3.6   |  |
| Other receivables                      | 6.5   | 8.9          | 5.2   |  |
| Prepaid expenses and accrued income    | 13.4  | 13.1         | 14.5  |  |
| Cash and cash equivalents              | 83.4  | 35.3         | 49.0  |  |
| Total current assets                   | 266.0 | 258.7        | 241.4 |  |
| Assets held for sale                   | 0.0   | 20.4         | 0.1   |  |
| Total assets                           | 589.8 | 536.6        | 513.1 |  |

# Condensed consolidated balance sheet (cont.)

|   | Janua | Full-year |       |
|---|-------|-----------|-------|
| MSEK  | 2021  | 2020      | 2020  |
| EQUITY AND LIABILITIES                                    |       |           |       |
| Share capital   | 53.5  | 53.5      | 53.5  |
| Other contributed capital                                 | 4.8   | 0.8       | 4.8   |
| Reserves  | -3.4  | -3.9      | -10.8 |
| Retained earnings, including net profit for the year      | 202.5 | 211.1     | 164.3 |
| Equity attributable to Parent Company shareholders        | 257.4 | 261.5     | 211.8 |
| Provisions for pensions                                   | 4.2   | 2.2       | 3.5   |
| Deferred tax liabilities                                  | 13.2  | 8.6       | 8.4   |
| Lease liabilities   | 33.6  | 10.0      | 26.3  |
| Total non-current liabilities                             | 51.0  | 20.8      | 38.2  |
| Lease liabilities   | 10.2  | 6.6       | 6.5   |
| Bank overdraft facility                                   | 158.2 | 120.3     | 107.9 |
| Accounts payable  | 48.7  | 39.3      | 52.1  |
| Other current liabilities                                 | 20.0  | 32.5      | 34.4  |
| Accrued expenses and deferred income                      | 44.3  | 41.0      | 62.1  |
| Total current liabilities                                 | 281.4 | 239.7     | 263.0 |
| Total liabilities   | 332.4 | 260.5     | 301.2 |
| Liabilities directly associated with assets held for sale | 0.0   | 14.6      | 0.1   |
| Total equity and liabilities                              | 589.8 | 536.6     | 513.1 |

## Net debt

|  | Januar  | y–June | Full year |  |
|--|---------|--------|-----------|--|
| MSEK   | 2021    | 2020   | 2020      |  |
| Lease liabilities                                  | 43.7    | 16.6   | 32.8      |  |
| Bank overdraft facility                            | 158.2   | 120.3  | 107.9     |  |
| Other interest-bearing receivables and liabilities | 0.0     | -41.3  | 9.6       |  |
| Gross debt   | 201.9   | 95.6   | 150.3     |  |
| Cash and cash equivalents                          | -83.4   | -35.3  | -49.0     |  |
| Net debt   | 118.5*) | 60.3   | 101.3     |  |
| EBITDA RTM   | 107.5   | 86.2   | 92.7      |  |
| Net debt / EBITDA RTM                              | 1.1     | 0.7    | 1.1       |  |
| Equity ratio                                       | 43.6%   | 48.7%  | 41.3%     |  |
| Quota value per share (SEK)                        | 2.5     | 2.5    | 2.5       |  |

\*)The fact that the level of net debt for the period January–June 2021 was significantly

higher than for the year-earlier period is due to the transactions between the former owner

company and Embellence Group being settled only on an annual basis.

# Condensed consolidated cash-flow statement

|   | April–June |       | Januar | Full year |       |
|---|------------|-------|--------|-----------|-------|
|   | 2021       | 2020  | 2021   | 2020      | 2020  |
| OPERATING ACTIVITIES  |            |       |        |           |       |
| Operating profit  | 19.3       | 15.0  | 40.4   | 26.6      | 66.0  |
| Adjustments for non-cash items                                    |            |       |        |           |       |
| Depreciation and amortization                                     | 6.6        | 6.2   | 13.4   | 12.4      | 26.7  |
| Other   | 0.6        | -0.5  | 4.6    | -3.5      | 0.2   |
| Total   | 26.5       | 20.7  | 58.4   | 35.5      | 92.9  |
| Interest received   | 0.2        | -0.8  | 0.4    | -0.6      | 1.0   |
| Interest paid   | -2.7       | -1.1  | -4.1   | -2.8      | -5.2  |
| Tax paid  | -3.1       | -0.8  | -5.6   | -2.2      | -6.8  |
| Cash flow from operating activities before changes in             | 0.1        | 0.0   | 0.0    | ۲,۲       | 0.0   |
| working capital   | 20.9       | 18.0  | 49.1   | 29.9      | 81.9  |
| Cash flow from changes in working capital                         | -3.1       | 11.2  | -18.4  | -1.2      | -14.8 |
| Cash flow from operating activities                               | 17.8       | 29.2  | 30.7   | 28.7      | 67.1  |
| INVESTING ACTIVITIES  |            |       |        |           |       |
| Acquisition of tangible and intangible assets                     | -4.3       | -2.9  | -7.7   | -10.3     | -17.4 |
| Acquisition of companies, less acquired cash and cash equivalents | -8.2       | 0.0   | -34.4  | 0.0       | 0.0   |
| Cash flow from investing activities from discontinued operations  | _          | 0.3   | _      | 0.3       | 0.0   |
| Cash flow from investing activities                               | -12.5      | -2.6  | -42.1  | -10.0     | -17.4 |
|   |            |       |        |           |       |
| Change in bank overdraft facilities                               | 7.5        | -13.5 | 50.3   | -10.1     | -22.4 |
| Repayment of lease liabilities                                    | -2.8       | -2.3  | -5.8   | -4.8      | -10.8 |
| Received option premium   |            |       |        |           | 0.2   |
| Cash flow from financing activities from discontinued operations  |            | -0.7  |        | -2.2      | 0.0   |
|   | 4.7        | -0.7  | 44.5   | -2.2      | -33.0 |
| Cash flow from financing activities                               | 4./        | -10.5 | 44.3   | -17.1     | -33.0 |
| Cash flow for the period  | 10.0       | 10.1  | 33.1   | 1.6       | 16.6  |
| Cash and cash equivalents at beginning of period                  | 73.9       | 26.7  | 49.0   | 34.4      | 34.4  |
| Exchange rate differences in cash and cash equivalents            | -0.5       | -1.5  | 1.3    | -0.7      | -2.0  |
| Cash and cash equivalents at end of period                        | 83.4       | 35.3  | 83.4   | 35.3      | 49.0  |

# Consolidated statement of changes in equity

| MSEK                               | 2021  |
|------------------------------------|-------|
| Opening equity 1 Jan 2021          | 211.8 |
| Net profit for the period          | 28.7  |
| Other comprehensive income         | 7.5   |
| Shareholder contributions received | 9.4   |
| Closing balance 30 Jun 2021        | 257.4 |

| 2020  |
|-------|
| 248.8 |
| 20.5  |
| -7.8  |
| 261.5 |
|       |

## Condensed Parent Company income statement

|                                   | Apri | I–June | Januar | Full-year |       |
|-----------------------------------|------|--------|--------|-----------|-------|
| MSEK                              | 2021 | 2020   | 2021   | 2020      | 2020  |
| Net sales                         | 2.9  | 1.9    | 5.8    | 3.7       | 7.5   |
| Administrative expenses           | -6.6 | -4.5   | -17.5  | -9.4      | -18.1 |
| Operating profit                  | -3.7 | -2.6   | -11.7  | -5.7      | -10.6 |
| Financial income                  | 0.8  | 0.0    | 0.1    | 0.0       | 18.8  |
| Financial expenses                | -1.0 | 0.0    | -1.3   | 0.0       | -1.1  |
| Profit/loss after financial items | -3.9 | -2.6   | -12.9  | -5.7      | 7.1   |
| Group contributions               | 0.0  | 0.0    | 0.0    | 0.0       | -72.8 |
| Profit/loss before tax            | -3.9 | -2.6   | -12.9  | -5.7      | -65.7 |
| Тах                               | 0.8  | 0.0    | 2.7    | 0.0       | 4.4   |
| Net loss for the period           | -3.1 | -2.6   | -10.2  | -5.7      | -61.3 |

# Condensed Parent Company balance sheet

|  | Janua | January–June |       |  |  |  |
|--|-------|--------------|-------|--|--|--|
| MSEK                                   | 2021  | 2020         | 2020  |  |  |  |
| ASSETS                                 |       |              |       |  |  |  |
| Intangible non-current assets          | 0.8   | 0.9          | 0.8   |  |  |  |
| Deferred tax assets                    | 7.0   | 0.0          | 4.3   |  |  |  |
| Financial non-current assets           | 409.2 | 321.9        | 353.7 |  |  |  |
| Total non-current assets               | 417.0 | 322.8        | 358.8 |  |  |  |
| Receivables from controlling companies | 0.0   | 13.0         | 0.0   |  |  |  |
| Other receivables                      | 0.1   | 1.3          | 0.2   |  |  |  |
| Prepaid expenses and accrued income    | 0.7   | 0.2          | 0.2   |  |  |  |
| Cash and cash equivalents              | 1.9   | 0.2          | 9.4   |  |  |  |
| Total current assets                   | 2.7   | 14.7         | 9.8   |  |  |  |
| Total assets                           | 419.7 | 337.5        | 368.6 |  |  |  |

|  | Janua | Full-year |       |
|--|-------|-----------|-------|
| MSEK   | 2021  | 2020      | 2020  |
| EQUITY AND LIABILITIES                               |       |           |       |
| Share capital  | 53.5  | 53.5      | 53.5  |
| Statutory reserve                                    | 10.0  | 10.0      | 10.0  |
| Share premium  | 18.3  | 18.3      | 18.3  |
| Retained earnings, including net profit for the year | 36.2  | 53.9      | 36.9  |
| Equity attributable to Parent Company shareholders   | 118.0 | 135.7     | 118.7 |
| Provisions for pensions                              | 0.7   | 0.2       | 0.4   |
| Total non-current liabilities                        | 0.7   | 0.2       | 0.4   |
| Accounts payable                                     | 1.3   | 0.2       | 1.1   |
| Liabilities to Group companies                       | 295.4 | 198.3     | 244.4 |
| Other current liabilities                            | 0.5   | 0.6       | 0.4   |
| Accrued expenses and deferred income                 | 3.8   | 2.5       | 3.6   |
| Total current liabilities                            | 301.0 | 201.6     | 249.5 |
| Total liabilities                                    | 301.7 | 201.8     | 249.9 |
| Total equity and liabilities                         | 419.7 | 337.5     | 368.6 |

## Quarterly overview

| MSEK                  | Q3 2019 | Q4 2019 | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | Q1 2021 | Q2 2021 |
|-----------------------|---------|---------|---------|---------|---------|---------|---------|---------|
| Net sales             | 138.9   | 156.7   | 152.5   | 120.4   | 130.8   | 166.1   | 177.5   | 160.0   |
| Adjusted EBITA        | 17.9    | 23.5    | 14.4    | 16.7    | 21.4    | 30.0    | 28.2    | 22.9    |
| Adjusted EBITA margin | 13%     | 15%     | 9%      | 14%     | 16%     | 18%     | 16%     | 14%     |
| Share of premium, %   | 54%     | 54%     | 47%     | 49%     | 51%     | 47%     | 52%     | 57%     |

### Quarterly data per segment

| MSEK          | Q3 2019 | Q4 2019 | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | Q1 2021 | Q2 2021 |
|---------------|---------|---------|---------|---------|---------|---------|---------|---------|
| Net sales     |         |         |         |         |         |         |         |         |
| Nordics       | 66.7    | 74.1    | 84.5    | 63.9    | 64.6    | 93.0    | 98.3    | 75.4    |
| Europe        | 57.7    | 66.4    | 54.9    | 45.4    | 51.7    | 57.6    | 61.5    | 65.1    |
| Rest of World | 14.5    | 16.2    | 13.1    | 11.1    | 14.5    | 15.5    | 17.7    | 19.5    |
| TOTAL         | 138.9   | 156.7   | 152.5   | 120.4   | 130.8   | 166.1   | 177.5   | 160.0   |

| MSEK                             | Q3 2019 | Q4 2019 | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | Q1 2021 | Q2 2021 |
|----------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|
| Adjusted EBITA per<br>segment    |         |         |         |         |         |         |         |         |
| Nordics                          | 3.0     | 16.8    | 7.9     | 12.8    | 8.0     | 18.0    | 16.7    | 9.5     |
| Europe                           | 11.3    | 7.8     | 5.2     | 2.6     | 11.0    | 8.9     | 9.4     | 11.5    |
| Rest of World                    | 3.7     | -1.0    | 1.3     | 1.3     | 2.4     | 3.0     | 2.1     | 1.9     |
| Total adjusted EBITA             | 17.9    | 23.6    | 14.4    | 16.7    | 21.4    | 30.0    | 28.2    | 22.9    |
| Items affecting<br>comparability |         |         |         |         |         |         | -5.3    | -1.7    |
| EBITA                            |         |         |         |         |         |         | 23.0    | 21.2    |
| Impairment of intangible assets  |         |         |         |         |         |         | -1.8    | -1.9    |
| Total EBIT                       |         |         |         |         |         |         | 21.1    | 19.3    |

## Notes

### Note 1 Earnings per share

| SEK  | Apr–Jun<br>2021 | Apr–Jun<br>2020 | Jan–Jun<br>2021 | Jan-Jun<br>2020 | Full-year<br>2020 |
|--|-----------------|-----------------|-----------------|-----------------|-------------------|
| Continuing operations  |                 |                 |                 |                 |                   |
| Earnings per share before dilution   | 0.62            | 0.53            | 1.34            | 0.91            | 2.24              |
| Earnings per share after dilution  | 0.61            | 0.53            | 1.32            | 0.91            | 2.24              |
| Net profit for the period  |                 |                 |                 |                 |                   |
| Earnings per share before dilution (SEK)   | 0.62            | 0.58            | 1.34            | 0.96            | 2.02              |
| Earnings per share after dilution (SEK)  | 0.61            | 0.58            | 1.32            | 0.96            | 2.02              |
| Performance measures used in the calculation<br>of earnings per share before and after dilution<br>(MSEK)  |                 |                 |                 |                 |                   |
| Profit from continuing operations  | 13.3            | 11.4            | 28.7            | 19.4            | 47.9              |
| Net profit for the period  | 13.3            | 12.5            | 28.7            | 20.5            | 43.1              |
| Profit above is attributable to Parent Company shareholders in its entirety.   |                 |                 |                 |                 |                   |
| Weighted average number of shares before<br>and after dilution   |                 |                 |                 |                 |                   |
| Before dilution<br>Weighted average number of ordinary shares<br>for calculation of earnings per share before<br>dilution  | 21,400,000      | 21,400,000      | 21,400,000      | 21,400,000      | 21,400,000        |
| Warrants<br>Adjustment for calculation of earnings per<br>share after dilution attributable to warrants  | 432,885         | _               | 428,988         | _               | _                 |
| After dilution<br>Weighted average number of ordinary shares<br>and potential ordinary shares used as<br>denominator for calculation of earnings per<br>share after dilution | 21,832,885      | 21,400,000      | 21,828,988      | 21,400,000      | 21,400,000        |

### Note 2 Acquisition of Pappelina AB

The Group acquired Pappelina AB on 7 January 2021. The acquisition proceeds amounted to MSEK 55.2. On acquisition, the company had net cash/cash and cash equivalents of MSEK 20.8. The cash flow effect of the acquisition was MSEK 34.4. Since the acquisition, the company has contributed MSEK 30.3 in sales and MSEK 5.4 in profit after tax. The promissory note of MSEK 8.2 was settled on 4 April 2021.

#### Purchase consideration

| 47.0 |
|------|
| 8.2  |
| 55.2 |
|      |

Recognised amounts of identifiable acquired assets and assumed liabilities in Pappelina:

| MSEK                                      | Preliminary |
|---|-------------|
| Cash and cash equivalents                 | 20.8        |
| Tangible non-current assets               | 0.2         |
| Intangible non-current assets: Brands     | 15.0        |
| Inventories                               | 4.1         |
| Accounts receivable and other receivables | 4.9         |
| Other receivables                         | 0.7         |
| Accounts payable                          | -2.8        |
| Deferred tax liabilities                  | -4.8        |
| Other liabilities                         | -1.8        |
| Total identifiable net assets             | 36.3        |
| Goodwill                                  | 18.9        |
| Total identifiable net assets             | 55.2        |

The acquisition-related costs totalled MSEK 0.9.

## Definitions

#### Share of premium

Net sales of premium products divided by total net sales.

#### Number of employees

Total number of employees included on Embellence Group's payroll at the end of the period.

#### Gross margin premium

Gross profit from premium products divided by net sales of premium products.

#### Gross profit premium

Net sales less costs of goods sold for premium products.

#### EBITA

Earnings before interest, taxes and amortisation.

#### EBITA margin EBITA divided by net sales.

#### **EBITDA**

Earnings before interest, taxes, depreciation and amortisation.

#### Adjusted EBITA

EBITA adjusted for items affecting comparability.

#### Adjusted EBITA margin

Adjusted EBITA divided by net sales.

#### Items affecting comparability

Material costs that impact comparability of accounting periods. These items include, but are not limited to, restructuring costs, listing costs, acquisition costs and losses in connection with divestments of operations.

#### Net debt

The sum of non-current interest-bearing liabilities, non-current lease liabilities, current interest-bearing liabilities, current leasing liabilities, liabilities and receivables against Group companies and bank overdraft minus cash and cash equivalents.

#### Net debt/EBITDA

Net debt divided by EBITDA, rolling 12 months.

#### Net sales currency effect

Translation effects based on current exchange rates compared with exchange rates for the same period last year.

#### Net sales – organic growth

Change in net sales after adjustments for net sales that have arisen from acquired or divested operations, in constant currencies.

#### **Premium sales**

Wallpaper for which the end-consumer pays more than SEK 700 per roll. Comprising all of Pappelina's products.

#### Earnings per share in SEK

Profit after tax divided by the normal number of shares.

#### Earnings per share in SEK after dilution

Earnings after tax divided by the average number of shares outstanding during the period plus the number of shares that would have been issued as an effect of the ongoing incentive plans.

#### Equity ratio

Equity attributable to Parent Company shareholders as a percentage of total assets.

### Contact

For any questions regarding this report, please

Pär Ihrskog, CFO Tel: +46(0)33-236400 Email: ir@embellencegroup.com

#### About Embellence Group AB

Embellence Group acquires, owns and develops strong brands in wallpaper, textiles, rugs and other interior decoration.

#### Embellence Group AB (publ)

Ryssnäsgatan 8 SE-504 64 Borås Sweden Tel: +46(0)33-236400 Email: info@embellencegroup.com www.embellencegroup.com

#### **Certified Adviser**

FNCA Sverige AB Humlegårdsgatan 5 SE-114 46 Gothenburg, Sweden

### Financial calendar

Interim Report Jul-Sep 2021 25 October 2021 Year-end Report 2021

3 March 2022